

REQUEST FOR QUOTATIONS (RFQ) FOR PROCUREMENT OF GOODS AND SERVICES

DESCRIPTION OF WORK

MOBILIZE INVESTMENT PLEDGES AND COORDINATE THE IMPLEMENTATION OF THE MPUMALANGA INVESTMENT SUMMIT 2025

	QUOTATION DETAI	ILS		
QUOTATIO	N NUMBER: RFQ 24			
	Date: 06 JUNE 2025			
DATE	Time: 14H00			
	· · ·	Yes	No X	
Compulsory Briefing session:				
If Yes, Date session:	and time of compulsory briefing			
Date:	Time: 10:00 am			
	DETAILS OF RESPON	DENT		
Name of I	oidder:			

Please indicate whether it is the original or copy, tick the applicable block

COPY

ORIGINAL

REQUEST FOR QUOTATIONS (RFQ)

1. GENERAL CONDITIONS OF THE RFQ:

- 1.1. The 80/20 evaluation criteria for requirements with a Rand value of up to R50 000 000 (all applicable taxes included) will be used for this bid.
- 1.2. The value of this bid is estimated not exceed R1 000 000.00 (all applicable taxes included).
- 1.3. Fully comply with the scope of work / service or (Attached Scope of work / service)
- 1.4. Quotations must be valid for a period of 30 days
- 1.5. The Bidder's quotation to bear correct contact details and address
- 1.6. Fully completed Standard Bidding Documents (SBD4 and SBD 6.1)
- 1.7. The bidder must be registered on the Central Supplier Database (CSD)
- 1.8. This bid will **NOT** be evaluated on functionality

2. SCOPE OF WORK / SERVICE OR ITEMS

No	Scope of work	Quantity

Submissions and enquiries should be directed at: scm@mega.gov.za

TERMS OF REFERENCE

FOR THE APPOINTMENT OF A SERVICE PROVIDER TO MOBILISE PLEDGES, COORDINATE AND IMPLEMENT THE MPUMALANGA INVESTMENT SUMMIT 2025

1. INTRODUCTION

The Mpumalanga Economic Growth Agency (MEGA) derives its mandate in terms of Section 3 of the MEGA Act (Act 1 of 2010) and Section 22 of the Constitution of the Republic of South Africa, 1996.

The strategic mandate of MEGA, within the provincial economic landscape, is to provide a onestop development service to business and potential investors, with a core focus on trade and investment promotion, enterprise development, property management, housing finance and agriculture development.

In line with its mandate and programme, MEGA seeks to promote investment to fast-track economic growth and employment creation in Mpumalanga.

Confirmed by Statistics South Africa as the fourth largest regional economy (after Gauteng, KwaZulu-Natal and Western Cape), Mpumalanga has used its regional connectivity, rich coal reserves, large and small world-class manufacturing, fertile agricultural conditions and world-renowned tourist attractions to achieve a reasonable growth rate for the last two decades. The province is now poised to take advantage of its strategic location, established economy, first-class infrastructure, and proximity to the nascent Mozambique oil and gas industry to accelerate its growth in the next two decades.

Various national and provincial Investment Summits have been held showcasing the investment opportunities available with the aim of growing the economy, particularly in the face of the impact of the COVID- pandemic and the resultant worldwide economic slowdown. The MP Investment Summit is even more important in the face of global headwinds, such as geopolitical tension and trade wars.

Mpumalanga's diverse and resource-rich economy makes it one of the most attractive Trade and Investment destinations in South-East Africa.

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As the country moves away from fossil fuels and decommissions the coal-fired powered power stations there are opportunities associated with South Africa's transition to a low carbon economy, including:

- Development and commercialization of 'cleaner' coal technologies (lower ash and sulphur)
- Application of new coal-fired electricity generation technologies such as ultra-supercritical coal generation power plants.

The Mpumalanga provincial government has been proactive in exploring opportunities in the Green Economy and pursuing a just transition to a low-carbon economy that secures the future and livelihoods of workers and their communities.

A just transition to a green economy presents the following opportunities in Mpumalanga:

Renewable Energy: Solar, Biomass, Natural Gas and associated industries.

Sustainable Smart Agriculture: Environmentally friendly Agriculture and Agricultural processing.

Circular Green Economy: Waste recycling, water reclamation land rehabilitation.

Soft Infrastructure: Reskilling and institutional capacity building a carbon natural future.

Hard Infrastructure: Investment and expertise are needed in Urban Planning, Water and Waste Management, greener and more energy efficient Building Technologies and Transport and Logistics.

2. PURPOSE

These terms of reference invite proposals from service providers to serve as a "Consultant" to undertake background analysis and advisory support to facilitate "Investment Pledges" at the forthcoming Mpumalanga Investment Summit.

3. BACKGROUND

The Mpumalanga Economic Growth Agency (MEGA) seeks to host a Mpumalanga Investment Summit in the course of 2025. This is intended to serve as one of the means through which the Agency seeks to attract investment into the province by:

a) Showcasing the vast opportunities for investment across various sectors;

- b) Showcasing success stories from current investment projects; and
- c) Providing a platform where prospective and current investors can congregate for networking purposes and where prospective investors can learn, firsthand, from those who have invested in the province, about the benefits of doing business in Mpumalanga.

Mpumalanga is one of the preferred investment destinations in the country driven by a positive business environment in the province.

As part of the Investment Summit, MEGA wishes to have a number of "Investment Pledges" announced by public and private sector players in the province.

Securing "pledges" is no easy task as it must be consistent with corporate and public sector commitments in the economy and be realized in the near future.

At its Investment Summit in 2024, Limpopo secured R120bn in investment pledges (<a href="https://www.moneyweb.co.za/news/south-africa/r120bn-pledge-for-limpopo-projects/#:~:text=Limpopo%20secures%20R120bn%20in%20investment,economic%20growth%20and%20job%20creation.&text=Limpopo%20recently%20received%20more%20than,hosted%20by%20the%20provincial%20government)

4. SCOPE OF WORK

- a) Industry analysis and investment potential scan
- b) Review of investment climate and situation report
- c) Benchmarking: country and other provincial performance
- d) Corporate survey
- e) Stakeholder interviews and interactions
- f) Report writing and clear commitments obtained

5. INVESTMENT SUMMIT

The appointed service provider shall provide the following services:

- a) Develop a comprehensive plan for the Event, including budgeting, sponsor identification, theme, venue, agenda, and logistics.
- b) Secure availability and attendance of potential investors to the Investment Summit.
- c) Facilitate registration of all investors for attendance during the Investment Summit.

- d) Coordinate and execute all aspects of the Event, including facilitating the venue, catering, venue set-up, marketing strategy, sponsorship and fundraising, activations events, audiovisual equipment, and speaker management.
- e) Manage all Event-related activities, including registration, attendee engagement, and sponsor relations.
- f) Facilitate the discussions through breakaway sessions between the potential investors and project owners during the summit.
- g) Secure investment pledges from the Public and/or Private sectors worth at least R50 billion.

6. PROJECT DELIVERABLES

- a) Investment Summit Concept Note
- b) Environment scan and lessons from benchmark studies
- c) Corporate Survey
- d) List of pledges
- e) Project Report

7. EVALUATION CRITERIA

Post-graduate academic qualification, preferably with some finance, economics and development studies at least as part of undergraduate familiarity with the Mpumalanga economy and its offerings.

Some trade and investment or international relations experience or exposure Communication skills (verbal and written):

- a) Marketing skills
- b) Report writing
- c) Presentation skills

7.1 The Adjudication Method

The appointed service provider must meet the following criteria:

- a) Experience and Expertise: Proven relevant experience and expertise in organizing Summits, particularly investment Summits.
- b) **Industry Knowledge**: Strong understanding of the investment industry and current trends.

- c) **Networking**: Established a network of industry contacts, including speakers, sponsors, and attendees.
- d) Communication and Project Management: Excellent communication and project management skills.
- e) Budget Management: Ability to manage budgets and deliver Summits within budget.
- f) **Understanding of Objectives**: Clear understanding of the Summit objectives and the scope of work required.
- g) Creative Solutions: Ability to provide innovative solutions to meet the Summit objectives.
- h) Budget and Timeline: Ability to manage budgets and timelines effectively.
- i) Fundraising: Ability to identify strategic partnerships and raise funds.
- j) **Proven Team**: Strong, Capable, and Experienced team to manage an event of this magnitude.

7.2 Evaluation Criteria

- 7.2.1 Responses will be evaluated using a predetermined set of criteria, i.e., functionality evaluation. The evaluation criteria are designed to reflect the MEGA's requirements in terms of identifying a suitable service provider and ensuring the selection process is transparent and affords all the bidders a fair opportunity for evaluation and selection.
- 7.2.2. The tender submission will be functionally evaluated out of a minimum of 70 points any bidder who scores less than 70 will not be considered for further evaluation, maximum score is 100 Price and specific goals.

7.2.3 Functional Evaluation Criteria:

The evaluation is based on functionality, which will be evaluated using the following criteria and points:

GUIDELINES FOR CATEGORY CRITERIA	FUNCTIONALITY
A proposed project plan, methodology and management of similar project	Bidder (s) are required to provide a detailed project proposal which should include, but not be limited to: • Provide an executive summary which describes the services that will be provided and how the firm will address the needs, objectives and requirements outlined in the scope of work. • This response should include a detailed description of the

approach or plan to be used. The detailed plan shall focus on the methodology used for the management and execution of the required services. The plan should demonstrate an overall understanding of the Scope of Work to be performed, comprehensiveness, and presentation of materials in a thorough, concise format.

- Demonstrable understanding of the Mpumalanga economy, and key sectors, and an ability to interpret this understanding and knowledge into effective fundraising communications.
- Demonstrate knowledge of the national and international investor, funder, donor and grant market.
- Demonstrable knowledge and understanding of the key stakeholders in the economic growth and development sector in South Africa, the Legislative framework, and any applicable legislation.
- Provide a timeframe for the fundraising/ investment campaign.
- Provide a description of the policies and procedures that validate that a high level of confidentiality is maintained to protect the privacy of investors, funders, and donors.
- A staffing plan with CVs highlighting the expertise of the personnel to be assigned to the project with demonstrable experience in raising funds in similar projects.

Project plan, methodology and project management of a similar nature	Indicator	Weight
The project plan and methodology action well broken down, with detailed objectives and milestones as articulated above	5	
Project plan and methodology, action identification basic; clear objectives and clear milestones.	4	20
Action plan provided with no deliverables and timeframes.	3	
Limited information provided on the action plan as articulated above	2	
The task not well understood.	1	
No information provided	0	

Experience of the Project Team Leader in providing fundraising services biodiversity

Bidder(s) should submit Curriculum Vitae (CVs) of the Project Team.

Leader proposed for the project which should demonstrate the experience in providing fundraising services of similar scope project.

The Project Team Leader must have the experience and expertise to engage with a variety of investors or donors and funders, including but not limited to national and international donor and grant markets, national and international public (including government) and private

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institutions and companies, corporate public or constitutional institutions, and well as the international development	related instit		
Description of experience and success in raising different sources of investor funding including grant funding, donations, any other funds. The number of years to be explicitly indicated on the CV.			
Experience of the Project leader in conducting similar projects	Indicator	Weight	
10 or more years of experience 7 years and less than 10 years	5 4		
experience 5 years and less than 7 years experience	3		
3 years and less than 5 years experience	2	40	
2 years and less than 3 years experience	1		
Less than 2 years experience or no experience	0		
experience in providing similar partial shall include the date and descripting agreement, organization's name, title, address and telephone number.	on of servic	e, term of	
Company experience in			
successfully managing projects of similar nature	Indicator	Weight	
successfully managing projects of similar nature 5 successfully completed projects with 5 duly signed positive reference	Indicator 5	Weight	
successfully managing projects of similar nature 5 successfully completed projects		Weight	
successfully managing projects of similar nature 5 successfully completed projects with 5 duly signed positive reference letters or more 4 successfully completed projects with 4 duly signed positive reference	5	Weight 40	
successfully managing projects of similar nature 5 successfully completed projects with 5 duly signed positive reference letters or more 4 successfully completed projects with 4 duly signed positive reference letters 3 successfully completed projects with 3 duly signed positive reference	5		
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successfully managing projects of similar nature 5 successfully completed projects with 5 duly signed positive reference letters or more 4 successfully completed projects with 4 duly signed positive reference letters 3 successfully completed projects with 3 duly signed positive reference letters 2 successfully completed projects with 2 duly signed positive reference letters 1 successfully completed project with 1 duly signed positive reference	5 4 3 2		

8. PERIOD / DURATION OF PROJECT/ASSIGNMENT

The project must be completed within three (03) months after the date of signature of the Service Level Agreement by both parties and the issuing of an official purchase order.

9. FINANCIAL PROPOSALS

- 9.1 These will need to consider the duration of the project 3-4 months
- 9.2 Stakeholder meetings (may entail some traveling locally)

RATE PER HOUR TOTAL COST PER ACTIVITY R_	I			R		R	R	500 HRS R
ESTIMATED QUANTITY OF HOURS (EXCLUDING VAT) HRS-				H_R_S		H_R_S	H_R_S	
PRICE ACTIVITIES NAME OF THE PROPOSED EXPERT IT) ION REPORT: Funding/ investment mobilization plan.	Fundrajsing Action Plan. Investor/ funder database.	Framework for project proposal/grant applications for specific sources of funding for the proposed	projects/business opportunities. Status report on the investor appetite on the	Mpumalanga Economy investment opportunities. MENT SUMMIT HOSTED Ensure availability and attendance of potential investors to the Summit.	Registration of all investors for attendance during the investment. Summit. Facilitate engagements between the potential investors and project	owners during the summit. IENTATION REPORT: Formal financial commitments including pledges.	Handover and closure (final report)	G VÀT OF VAT
ANNEXURE A ANNEXURE A - PRICE AC SCHEDULE NO. (EXCLUDING VAT) 1. INCEPTION REPORT:	FundrajsirInvestor/ fu	Frameworl specific so	projects/bu • Status rep	Mpumalanga Economy inveinVESTMENT SUMMIT HOSTED • Ensure availability and atte	Summit. Facilitate	owners during the sumn IMPLEMENTATION REPORT: Formal financial commit	• Handover	TOTAL HOURS CAPPED TOTAL COST EXCLUDING VÄT VAT @ 15% TOTAL COST INCLUSIVE OF VAT
ANNEX ANNEX SCHED (EXCLU				5		က	4.	TOTAL HOU TOTAL COS VAT @ 15% TOTAL COS

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest1 in the enterprise, employed by the state?

 YES/NO
- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

Full Na	me	Identity Number	Name of State institution
2.2	Do you, or any perso with any person who i	n connected with the b s employed by the proc	oidder, have a relationship curing institution? YES/NO
2.2.1			
2.3	members / partners of	or any person having a nterest in any other rela	trustees / shareholders / controlling interest in the ated enterprise whether or YES/NO
2.3.1	If so, furnish particula	ırs:	

3 DECLARATION

- 3.1 I have read and I understand the contents of this disclosure;
- 3.2 I understand that the accompanying bid will be disqualified if this disclosure is found not to be true and complete in every respect;
- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium2 will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- 3.6 I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract:

AGAINST ME IN TERMS INSTRUCTION 03 OF 2021/3	ATE MAY REJECT THE BID OR ACT OF PARAGRAPH 6 OF PFMA SCM 22 ON PREVENTING AND COMBATING IAIN MANAGEMENT SYSTEM SHOULD E TO BE FALSE.
Signature	Date

99

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PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
 - the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 To be completed by the organ of state

- a) The applicable preference point system for this tender is the 80/20 preference point system.
- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price; and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	
Enterprise owned by Black people	4
Enterprise owned by Women	4
Enterprise owned by Youth	4
Enterprise owned by Disabled	4
Enterprise owned by SMME's-QSE and EME	4
Total points for Price and SPECIFIC GOALS	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. DEFINITIONS

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts;
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of bid invitation, and includes all applicable taxes;
- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80\left(1 - \frac{Pt - Pmin}{Pmin}\right)$$
 or $Ps = 90\left(1 - \frac{Pt - Pmin}{Pmin}\right)$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$80/20$$
 or $90/10$ $Ps = 80\left(1 + \frac{Pt - P max}{P max}\right)$ or $Ps = 90\left(1 + \frac{Pt - P max}{P max}\right)$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
 - (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 90/10 and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in terms of this tender	Number of points allocated (90/10 system) (To be completed by the organ of state)	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (90/10 system) (To be completed by the tenderer)	Number of points claimed (80/20 system) (To be completed by the tenderer)
Enterprise owned by Black people	N/A	4	N/A	
Enterprise owned by Women	N/A	4	N/A	
Enterprise owned by Youth	N/A	4	N/A	
Enterprise owned by Disabled	N/A	4	N/A	
Enterprise owned by SMME's-QSE and EME	N/A	4	N/A	

DECLARATION WITH REGARD TO COMPANY/FIRM

4.3.	Name of company/firm
4.4.	Company registration number:

4.5. TYPE OF COMPANY/ FIRM

Partnership/Joint Venture / Consortium
One-person business/sole propriety
Close corporation
Public Company
Personal Liability Company
(Pty) Limited
Non-Profit Company
State Owned Company
[TICK APPLICABLE BOX]

- 4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:
 - i) The information furnished is true and correct;
 - ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
 - iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
 - iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have
 - (a) disqualify the person from the tendering process;
 - recover costs, losses or damages it has incurred or suffered as a result of that person's conduct;
 - (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
 - (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the audi alteram partem (hear the other side) rule has been applied; and
 - (e) forward the matter for criminal prosecution, if deemed necessary.

	SIGNATURE(S) OF TENDERER(S)
SURNAME AND NAME:	
DATE:	
ADDRESS:	